



October 31, 2018

The Honorable Karen Ross, Secretary
California Department of Food and Agriculture
1220 N Street
Sacramento, CA 95814

Dear Secretary Ross:

On behalf of the members of Dairy Institute, I would like to express our sincere appreciation and many thanks to your staff of the Department's Milk Marketing and Stabilization and Milk Pooling Branches.

These people have been our valued partners in the growth and success of the California dairy industry. The staff always worked diligently to provide the gold standard in industry data, the most comprehensive stakeholder outreach, and a solid commitment to meeting the challenges our industry has faced over the past half-century.

As the industry moves on into the Federal Milk Marketing Order system, we trust you will convey our appreciation and best wishes to the staff who must also move forward in their careers. We will not forget their contributions in helping our farmers and processors grow into the largest dairy state in the nation.

Sincerely,

A handwritten signature in blue ink, appearing to read "Rachel Kaldor". The signature is fluid and cursive.

Rachel Kaldor
Executive Director